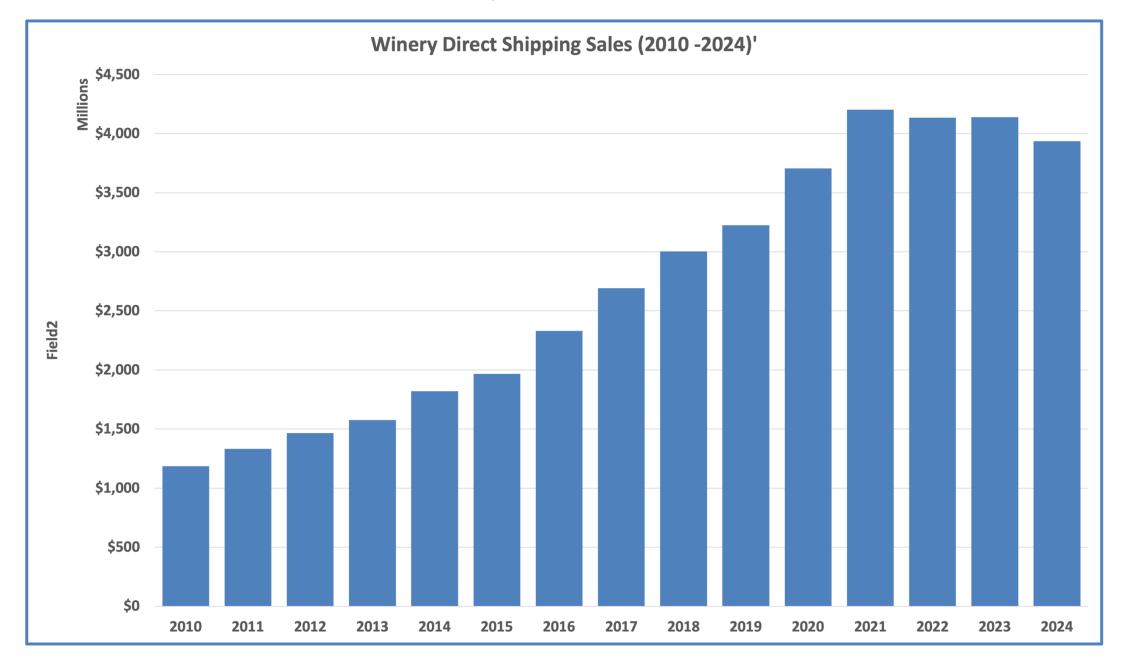


The State of the Industry The State of the Fight

Tom Wark— Executive Director

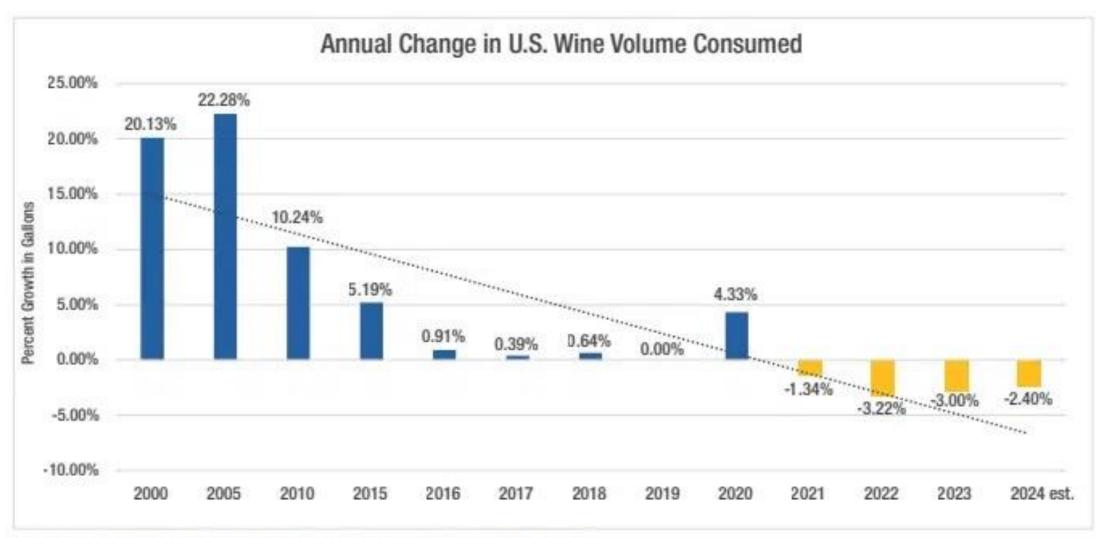


254% Increase in Winery DTC Sales after Granholm Decision





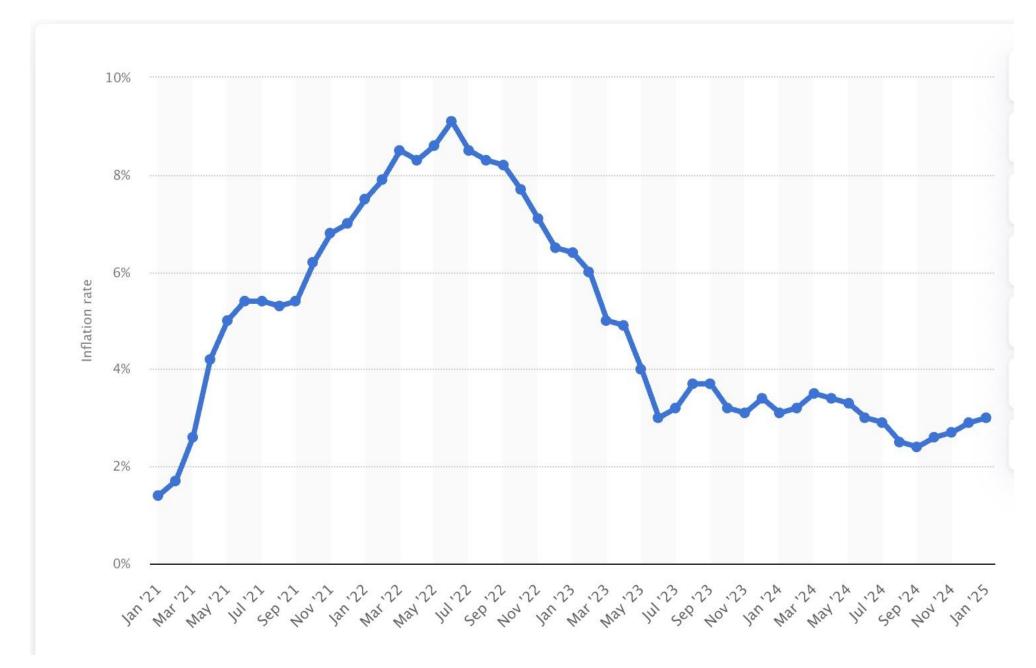
CONSUMPTION CONTINUES TO DECLINE



Source: Shanken's Impact Databank Review and Forecast, 2024 SVB estimate

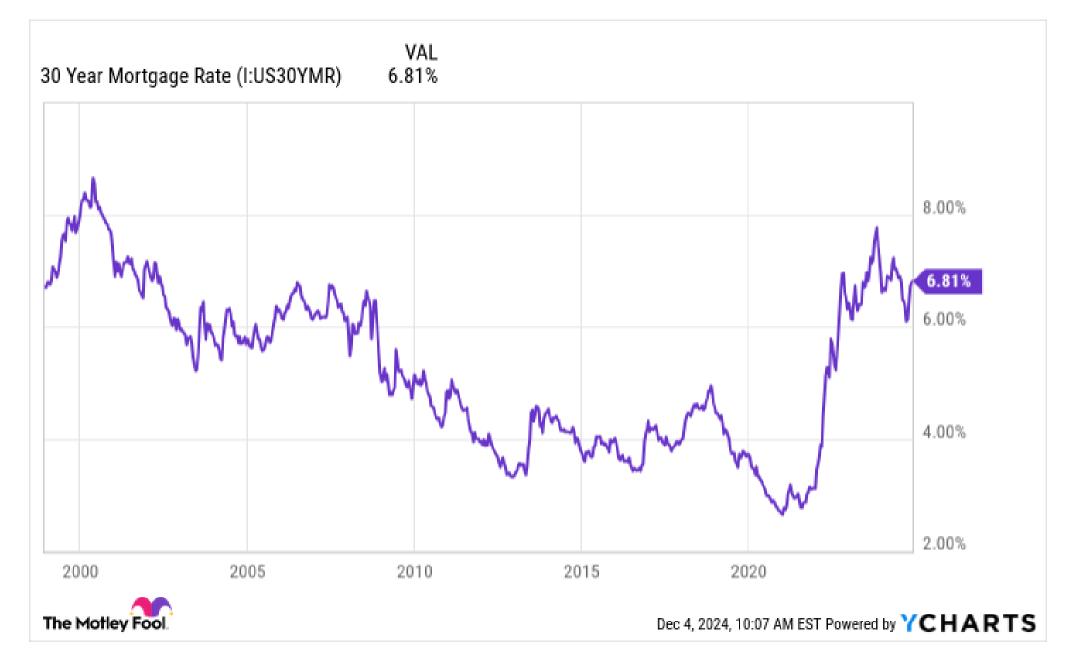


INFLATION — The Cost of Everything Has Increased





COST OF MONEY — The Cost of Borrowing is Historically High



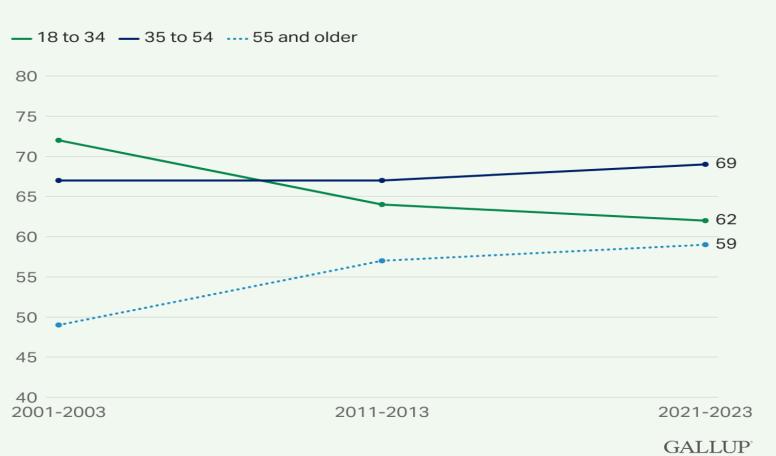


YOUTH SPENDING ON ALCOHOL—Down, relative to past generations

Shifts in Americans' Alcohol Consumption, by Age

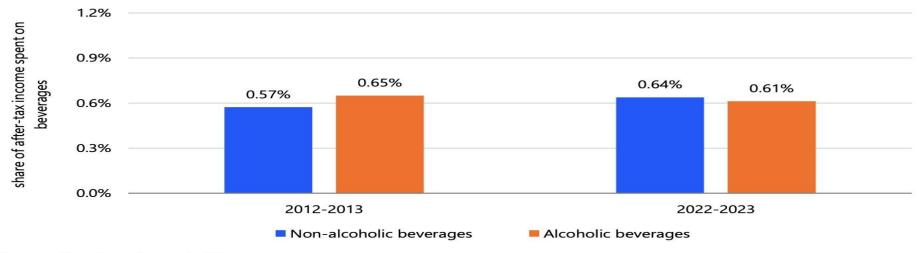
Do you have occasion to use alcoholic beverages such as liquor, wine or beer, or are you a total abstainer?

% Yes, drink



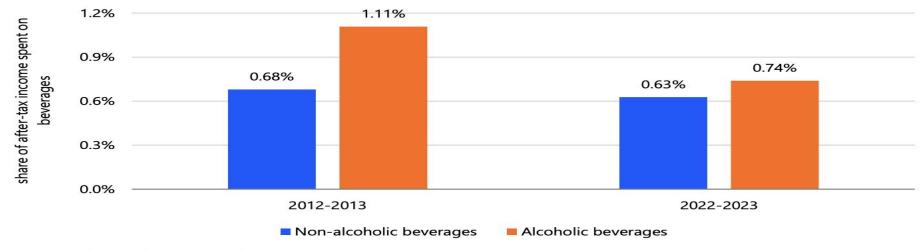
YOUTH SPENDNG ON ALCOHOL—Down, relative to past generations

Figure 4: Households led by people over 30 spend as much on alcohol as they did a decade ago.



Source: BLS, RaboResearch 2025

Figure 5: Households led by people under 30 years old have cut the share of income spent on alcohol by a third since 2012/13

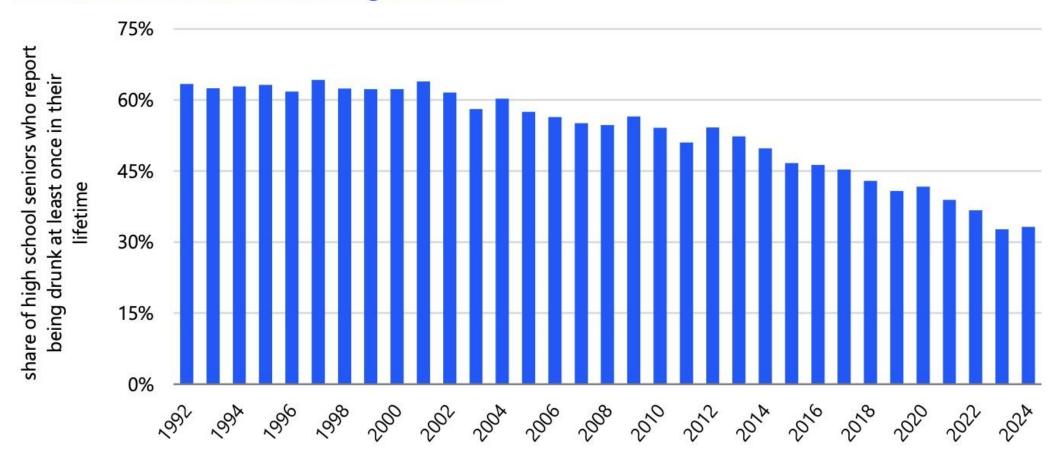


Source: BLS, RaboResearch 2025



YOUTH SPENDNG ON ALCOHOL— Youngest Don't Drink

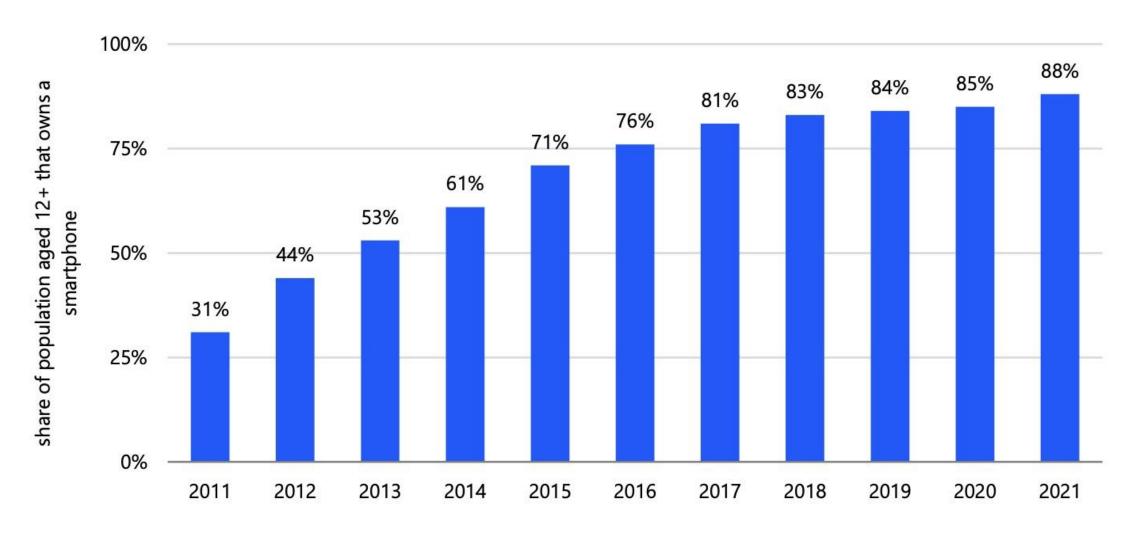
Figure 6: The number of high school seniors that drink alcohol has fallen by half since 1991, with two-thirds of that decline occurring since 2012



Source: Monitoring the Future survey, RaboResearch 2025



YOUTH SPENDNG ON ALCOHOL—SmartPhone Life Increases



Source: Edison Research, RaboResearch 2022

YOUTH SPENDNG ON ALCOHOL—SmartPhone Life Increases

"From 2003 to 2022, American adults reduced their average hours of face-to-face socializing by about 30 percent. For unmarried Americans, the decline was even bigger-more than 35 percent. Face-to-face socializing, according to the American Time Use Survey, has declined 50 percent since 2003 for teenagers."

[—]Eric Klinenberg is a sociologist and the director of the Institute for Public Knowledge at New York University



ALCOHOL AND HEALTH— Attacks By Influential Institutions



Europe



Home / News / No level of alcohol consumption is safe for our health



No level of alcohol consumption is safe for our health



ALCOHOL AND HEALTH— Attacks By Influential Institutions

"no amount of alcohol is safe and recommends no more than two drinks a week for men and women"

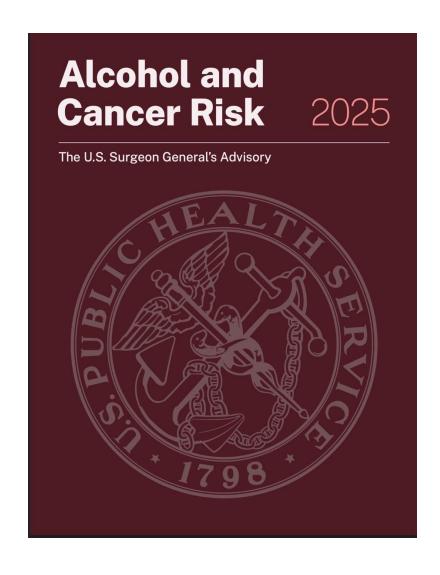
Canada's Guidance on Alcohol and Health

Guidance to support people in Canada to make informed decisions about alcohol and consider reducing their alcohol use





ALCOHOL AND HEALTH— Attacks By Influential Institutions



"Alcohol consumption is the third leading preventable cause of cancer in the United States, after tobacco and obesity." —U.S. Surgeon General

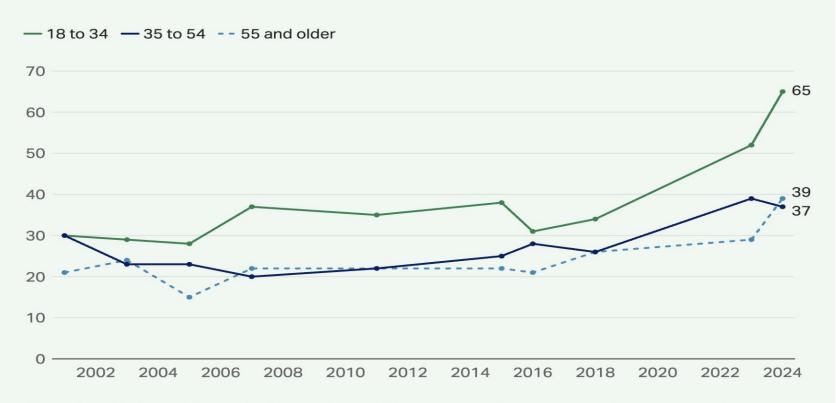


ALCOHOL AND HEALTH— Young Folks Believe Alcohol is Bad

Young Adults Increasingly Think Alcohol Is Bad for Health

Do you, personally, think drinking in moderation -- that is, one or two drinks a day -- is good for your health, makes no difference or is bad for your health?

% Bad for your health



Those who said it is good for your health or makes no difference are not shown. Answer options were rotated.



ALCOHOL & WEIGHT LOSS— The Ozempic Effect on Alcohol



Studies Show Ozempic-like Drugs Reduce Alcohol Consumption Considerably More than 15% of Population Have Tried Them

Morgan Stanley expects an overall 1.8% reduction in alcohol consumption from weight loss drugs amounting to at lease a \$3.5 billion loss in sales"

Famed British investor Terry Smith sold off nearly \$400,000,000 in stock of Diageo, the largest spirits producer in the world, on fears that Ozempic and other anti-obesity/weight-loss drugs will harm the alcohol industry



ALCOHOL & CANNABIS— The Substituting is Real

The New York Times

Cannabis Tops Alcohol as Americans' Daily Drug of Choice

A new study shows a growing number of people are regularly using cannabis, while frequent alcohol consumption has remained stable.

Studies show alcohol sales drop in the years after legalization of Cannabis and that alcohol use is less on days that cannabis is used



IMPACT: ?

RETAILER SURVIVAL REQUIRES INNOVATION

NAWR is the only organization in the United States that supports and speaks up for an agenda that promotes an alternative to the current restrictive, discriminatory and protectionist three-tier system.



FOUR PILLARS OF NAWR'S WORK

EDUCATION

LITIGATION

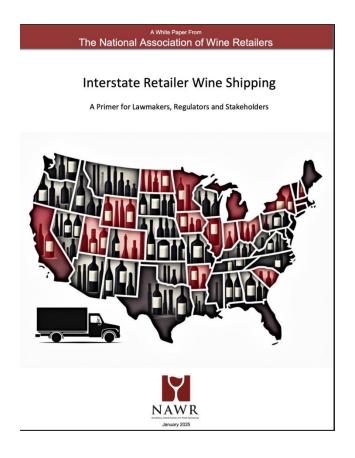
LEGISLATION

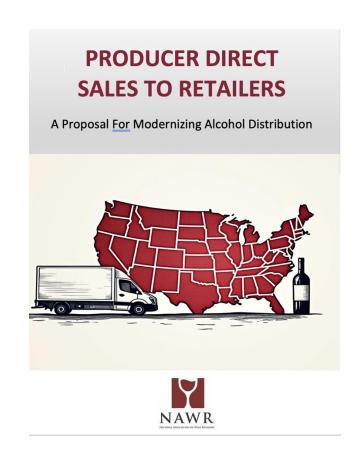
ENGAGEMENT

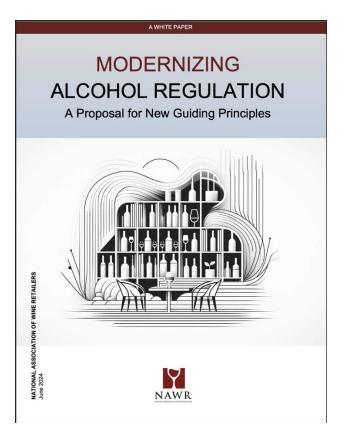




White Papers









EDUCATION

Press Releases

NAWR Announces Support for Wine Shippers Bill of Rights

NAWR Releases Statement on Tariffs

NAWR RESPONDS TO COURTS ENDORSEMENT OF DISCRIMINATORY SHIPPING LAW

NAWR Brings Renowned Educators and Speakers to Trade Meeting

Lawsuit Challenges
Protectionist California Wine
Distribution Law

NAWR Supports NY Bill Allowing Wine Shipments

White Papers Highlight Need for Alcohol Regulatory Reform



EDUCATION

EVENTS





- Litigation is a central strategy to challenging archaic and protectionist alcohol laws
- Partnership with Attorneys Robert Epstein and Alex Tanford
- Focus on discriminatory retailer shipping laws and protectionist producer-to-retailer distribution laws
- NAWR works to find plaintiffs, provide expert testimony, offer suggestions on litigation strategy, and organize amicus brief strategy



Retailer Interstate Shipping Litigation

Premise: States violate the Commerce Clause of the Constitution when they discriminate against out-of-state retailers by banning wine shipments into a state while at the same time allowing in-state retailers to ship to consumers.

Arizona — "Shipping bans are not discriminatory" - En Banc Hearing in 9th Circuit

Ohio – "Ohio has demonstrated discriminatory bans promote health and safety" - On appeal to 6th Circuit

New Jersey - "Banning Retailer shipments are a core feature of the three tier system"

Indiana – Awaiting 7th Circuit Decision since December 2001

Illinois – Briefing the case in District Court



Retailer Interstate Shipping Litigation

Goal: Open states for legal interstate shipment of wine by retailers either on a circuit-by-circuit bases or nationally via Supreme Court decision, followed by enacting legislation

CHALLENGES

Proving Discrimination: A 3-tier system requires all retailers must have an in-state presence

Overcoming Deference to the State: Judges unwilling to see state arguments as pretexts

Analyzing Non-discriminatory Alternatives: Judges reluctant to require states to show there are no other non-discriminatory alternatives to banning out-of-state shipping bans



Producer-to-Retailer Litigation

Premise: States that allow its retailers to purchase inventory from in-state producers, but ban retailers from purchasing inventory from out-of-state producer violate the dormant commerce clause just as described in the Granholm v Heald Supreme Court decision.

Oregon: Changed its laws to allow out-of-state producer distribution to retailers

Iowa: State did not show with evidence that its interests are advanced through discrimination

New York: Awaiting Decision from District Court on banning retailers from buying from out-of-state wineries.

California: Case dismissed on Procedural grounds and being refiled.



Producer-to-Retailer Litigation

Goal: Allow retailers to procure inventory directly from both in-state and out-of-state producers by challenging the constitutionality of discriminatory laws that limit retailers going around wholesalers to purchasing inventory only from in-state producers.

CHALLENGES

Finding Plaintiffs: Many retailers, though supporting the effort, do not want to put themselves in the crosshairs of wholesalers ands regulators.



LEGISLATION

- Retailer shipping legislation is sponsored by NAWR in states that would be significant for retailer shipping and there is a chance of success
- Because of the stranglehold on legislature by wholesalers, the chance of success is small and always a multi-year project
- NAWR also supports legislation by others that advances our mission



LEGISLATION

New York: Legislation introduced in House and Senate to allow retailer shipments from out-of-state retailers

Illinois: Supported Legislation to expand amount of wine that can be sold by producers to in-state retailers

Washington State: Suspended attempt to pass retailer shipping legislation due to costs vs likelihood of success.



ENGAGEMENT

- NAWR engages with a variety of organizations and associations to advance pro-retailer agendas.
- Engaging across tiers
- NAWR also supports legislation by others that advances our mission
- Industry engagement through panels and events



ENGAGEMENT

Engagement Activities

- United States Wine Trade Alliance
- Trade Not Tariffs Coalition
- Illinois Grape Growers and Vintners Alliance
- National Conference of State Liquor Administrators
- Craft Wine Association
- Come Together/Come Over October



RETAILERS REQUIRE

MEET CONSUMERS WHERE THEY ARE

REGUATORY ROOM TO INNOVATE

EXPANSION BEYOND WHOLESALER INVENTORY

A NATIONAL MARKETPLACE



OPPOSITION TO REFORM

100-YEAR-OLD, OUTDATED THREE TIER SYSTEM

A POWERFUL AND CONSOLIDATING MIDDLE TIER

LAWMAKERS PROFITING FROM INERTIA



NATIONAL ASSOCIATION OF WINE RETAILERS